



Safe oil and gas production to support Europe's energy supply

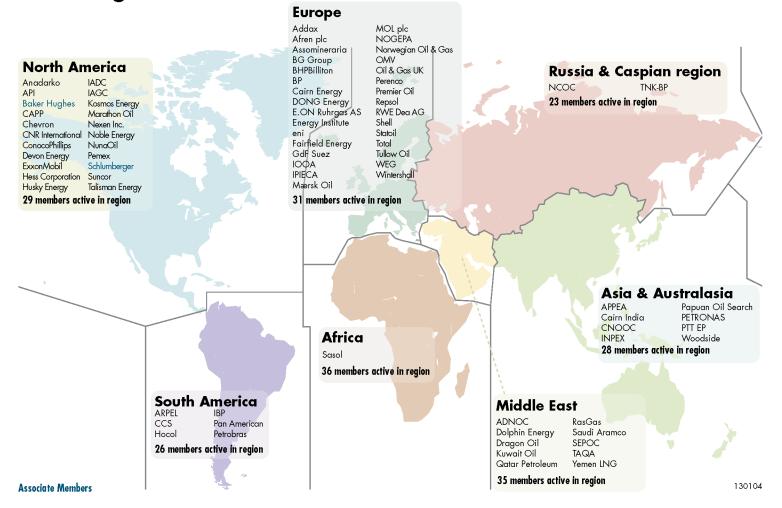
Meeting with the European Energy Forum

Strasbourg, March 10th, 2015



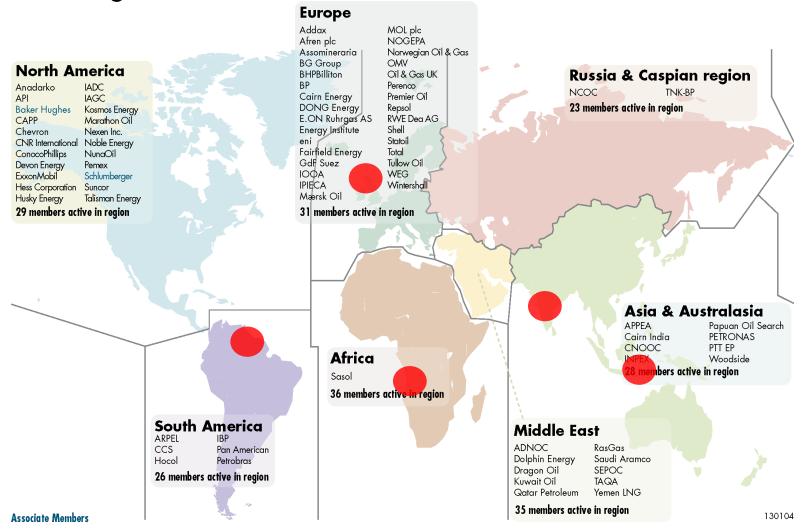
Some 80 members around the world

Base region of Members





Base region of Members





Producing Oil & Gas in the North Sea

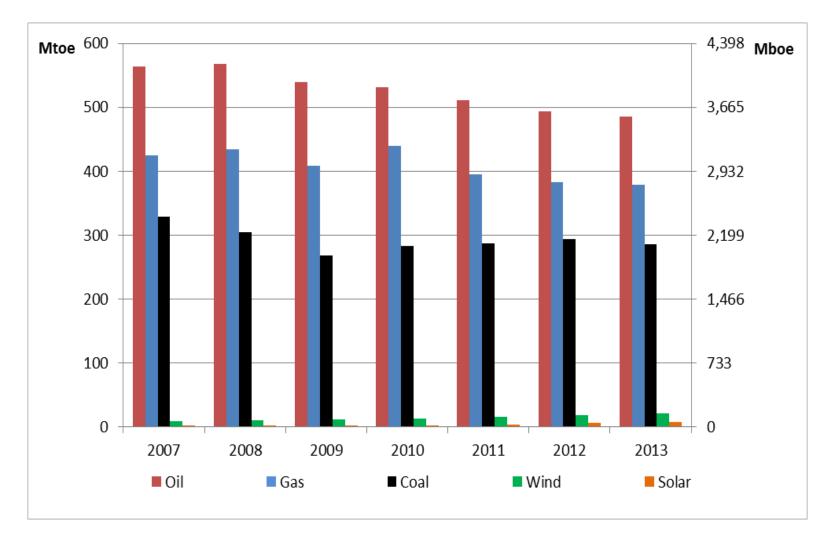






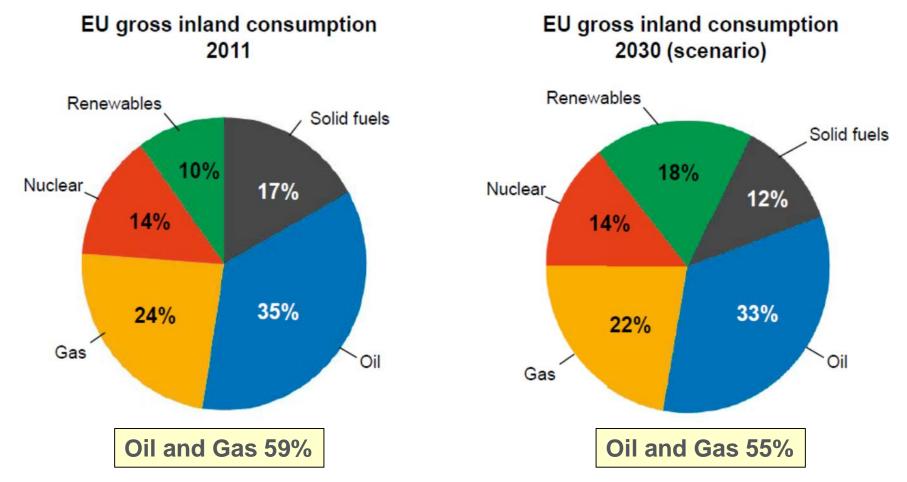


EU Primary Energy Consumption (2007 - 2011)





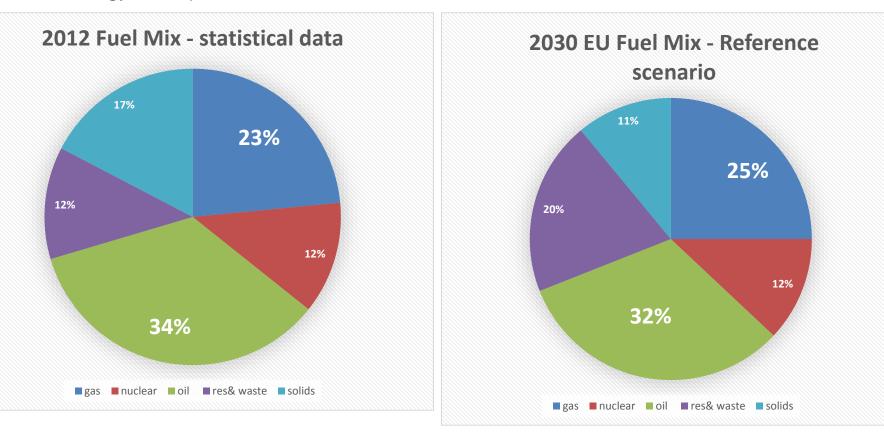
Oil & gas will remain the backbone of the EU energy mix





Oil & Gas to remain significant in the energy mix for years to come

EU energy, transport and GHG emissions - Trends to 2050, reference scenario 2013



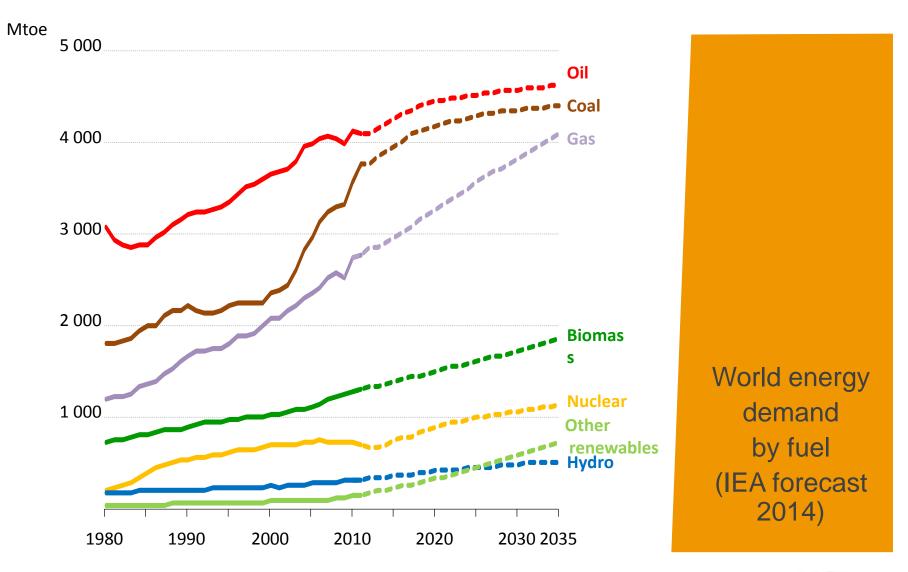
Oil and Gas 57%



Source: European Commission

Oil and Gas 57%

World energy Demand (IEA)





EU Security of Supply

- Security of supply is now an important policy issue in the EU
- <u>Pillar 5 of the Energy Security Strategy:</u> Increasing energy production in the EU
 - Maximise indigenous production
 - Shale Gas
- Communication on Energy Union (Feb. 25th):
 - Need for Renewables as well as conventional and unconventional resources



Exploration in Europe

June 2014 - Exploration Activity across EU has never been at such a low level

- In UK, 157 exploration wells drilled in 1990; 14 in 2014, 8 in 2015 (potentially 20 bn barrels remaining)
- No wells offshore Italy the last three years
- 1 well drilled in Spain
- Shale gas: 20 wells in Europe/year 30,000 wells in US, 600 in Argentina

Significant potential opportunities within the EU

- North Sea, East Mediterranean, Black Sea, Atlantic, Shale Gas
- Meanwhile, exploration boom in other parts of the world



Crude oil price: -50% in a few months

Low prices - for how long?

In 2006, low prices for one year

In 2009 low prices for 6 months

In 2015 low prices for...?





The situation is having an impact on operations

- Impact on Investment (capital spending -10%)
- Impact on jobs lower activity
- Impact on service costs
- Impact on pays of employees (frozen or decreased)
- Disposal of non-strategic assets
- <u>Reduction of exploration programmes (-30%)</u>



Why no exploration in the EU, when massive ops are done elsewhere?

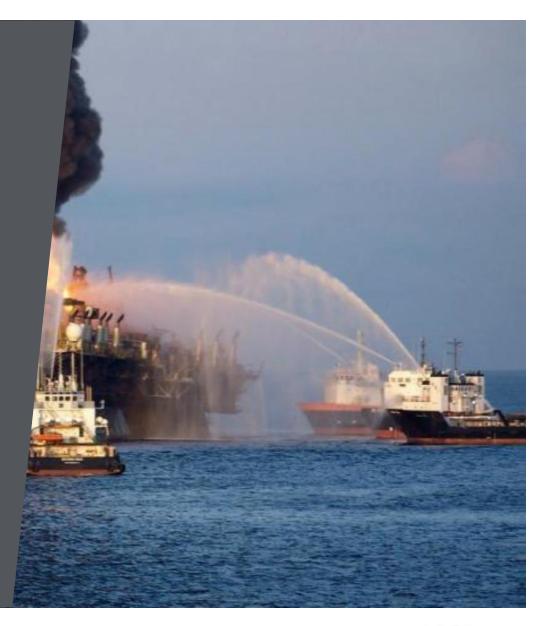
IOGP did a report on barriers to exploration:

- Some areas are mature but many are not
- Fiscal regimes not adapted anymore
- Bureaucracy years to wait before approval
- Regulation (34 pieces of legislation in the EU)
- No political support
- Perception of safety
- Public Acceptability very difficult



Incidents

Macondo, Montara, Texas City, Buncefield





New Offshore Safety Directive

- Issued in June 2013, implementation in MS ongoing (target July 2015)
- Goal-setting approach (evaluation of risks)
 - Competent Authority in each MS
 - Safety Case (Safety and Environment)
- Systematic incident reporting to the EC
- Tripartite mechanism to be implemented in MS (Operators, Regulators, Workforce)
- Financial responsibility must be demonstrated
 - Pure economic loss? Industry fund?



Post Macondo: industry has adopted a more collaborative approach

Global Industry Response Group (GIRG)



Governments, regulators, NOIAs, OSROs and industry initiatives

Post Macondo Industry action plan: Intervention

4 x capping stack toolboxes (2 x 10k / 2 x 15k)



2 x subsea dispersant hardware toolboxes

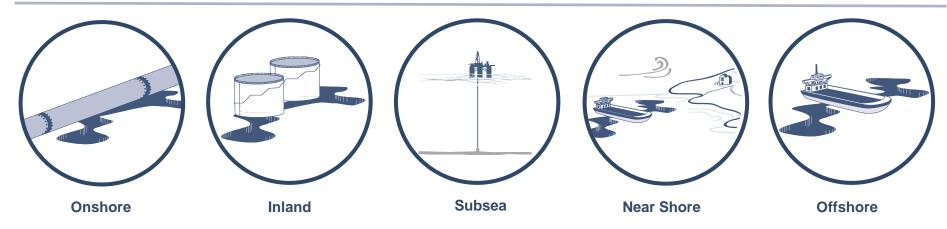




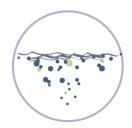
Post Macondo Industry action plan: Response

We are prepared for the unlikely event of a spill, with strategies and tools to respond to potential scenarios.

Potential Spill Scenarios



Response Tools







In-situ Burning



Mechanical Recovery



Physical Removal



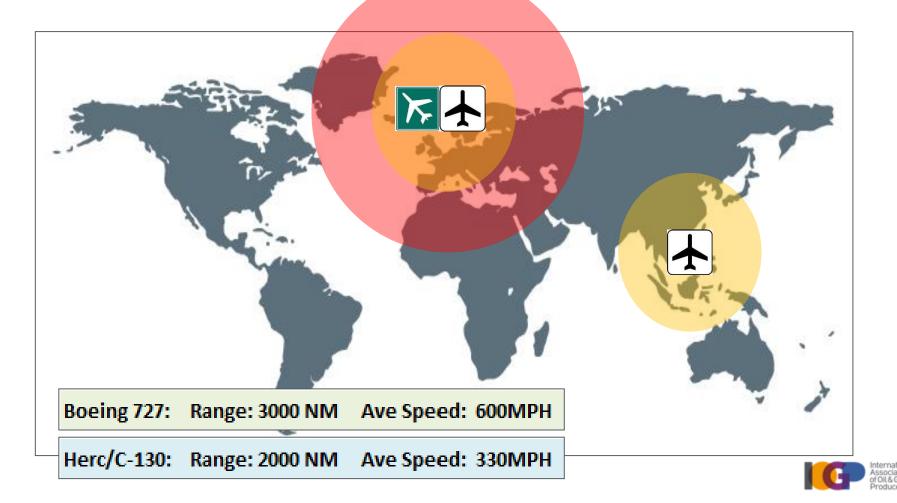
Natural Processes





Dispersant spraying- Aviation strategy

Large quantities required in short timeframe Global Dispersant Stockpile – one month intervention capability Supplier ability to manufacture and deliver for ongoing need



Reduction of Investment: Consequences for Safety?

- Industry clearly recommends <u>no cost reduction on</u> <u>critical safety matters</u> (linked to safety-critical elements)
- Investment on some non-urgent matters might be delayed (painting)
- Pressure to cut costs is clear, but cutting costs is not opposed to keep safety as priority #1 and as an industry value



IOGP views

- We need support: Policy makers must send strong signals to pave the way for more exploration for conventional resources and assessment of the potential of European shale gas
- <u>Stop new additional regulations</u>: Hydrocarbon BREF, LCP BREF, MCPD, Financial responsibility
- <u>Recognition of the Role of Oil & Gas to avoid</u> <u>emotional debates</u>
- Safety is a key value for the Oil & Gas Industry

