

OUR NEXT CHAPTER

EVOLVING FOR THE FUTURE



**COURAGEOUS
CHEMISTRY™**

Chemours at a Glance

Founded

2015

Sales

\$6.8 Billion in 2022

Employees

6,600 (~5,000 in manufacturing)

HQs

Delaware

NYSE

CC



Chemours in Europe

Manufacturing, Technology and Offices

- Antwerp (Kallo), **Belgium**
- Mechelen, **Belgium**
- Brussels, **Belgium**
- Dordrecht, **the Netherlands**
- Villers-Saint-Paul (Oise), **France**
- Meyrin, **Switzerland**
- Gijon, **Spain**
- Neu Isenburg, **Germany**



+900 employees

in Europe across all business units

EMEA Sales

20% of total Chemours sales (2022)

Our activities

TITANIUM TECHNOLOGIES



ADVANCED PERFORMANCE MATERIALS



THERMAL & SPECIALIZED SOLUTIONS

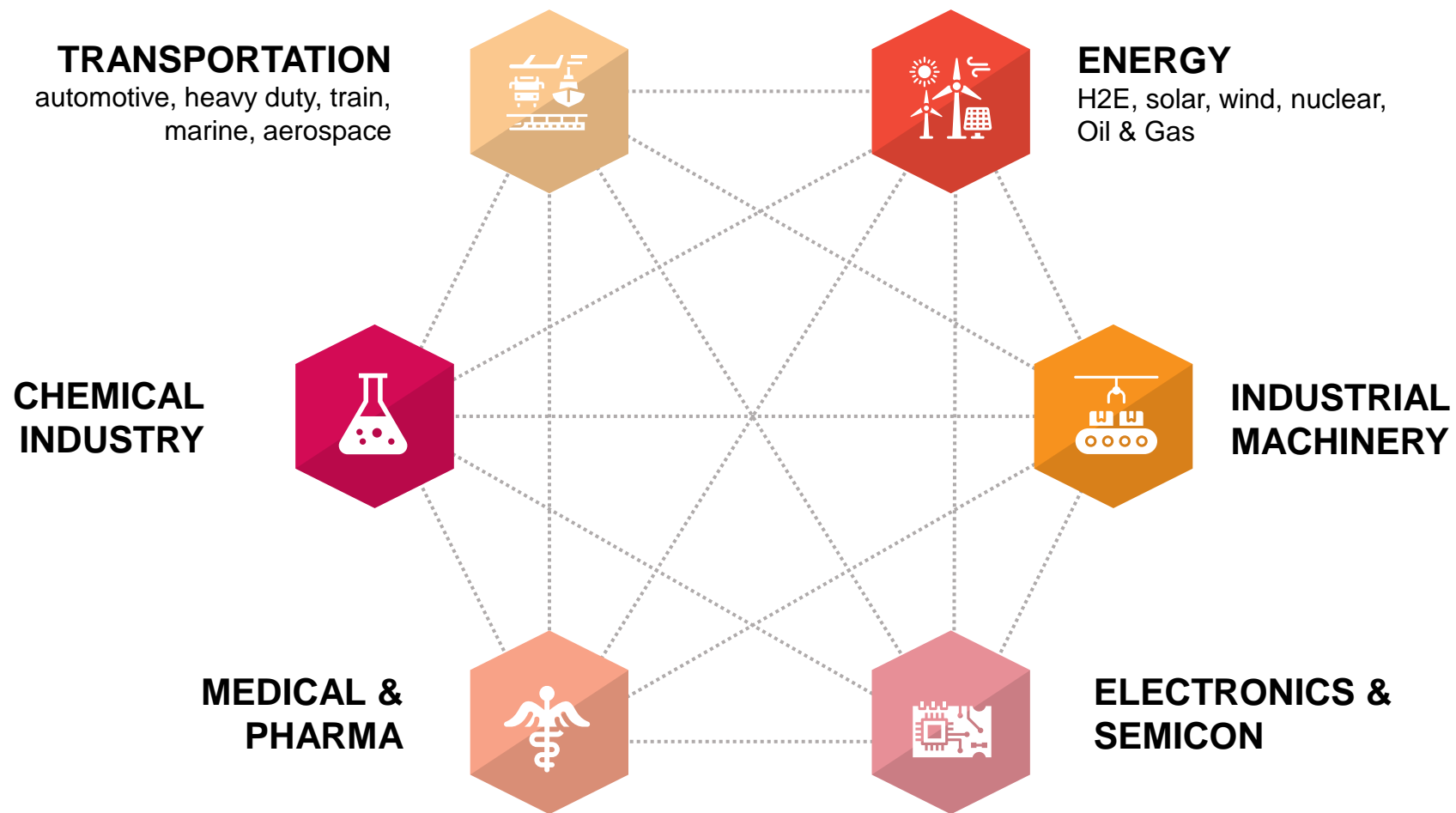


What is Chemours ?

OUR BRANDS & PRODUCTS



All sectors are connected, one sector cannot exist without the others

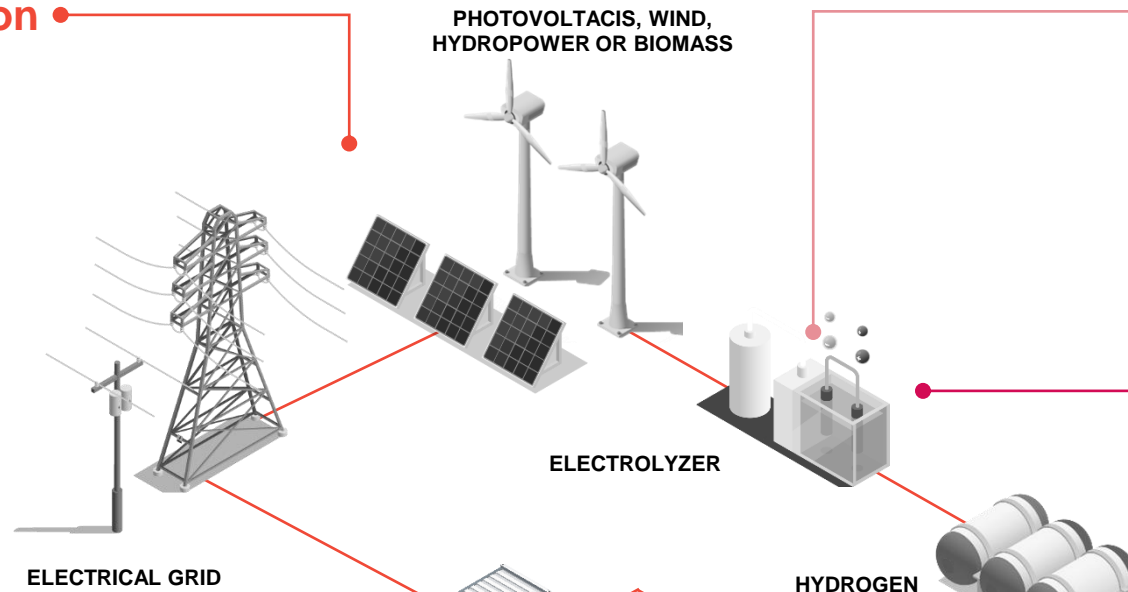


Applications in Clean Energy

Renewable Energy Production

PTFE, FEP, ETFE, PFSA, FKM, PFPE

- Photovoltaic front sheets protection
- Photovoltaic back sheets insulation
- Junction boxes in photovoltaic vents
- Control centers for offshore wind parks
- Wind turbine paints and coatings
- Release film: support production of composite turbine blades esp. for offshore turbine PTFE bearings



Energy Storage

PFSA, FKM, PTFE

- Ionomer exchange membranes for flow batteries
- Gaskets and seals to prevent leaks and environmental releases to reduce carbon dioxide emissions into the atmosphere
- Binder materials in the electrodes

Stationary & Mobility Fuel Cells

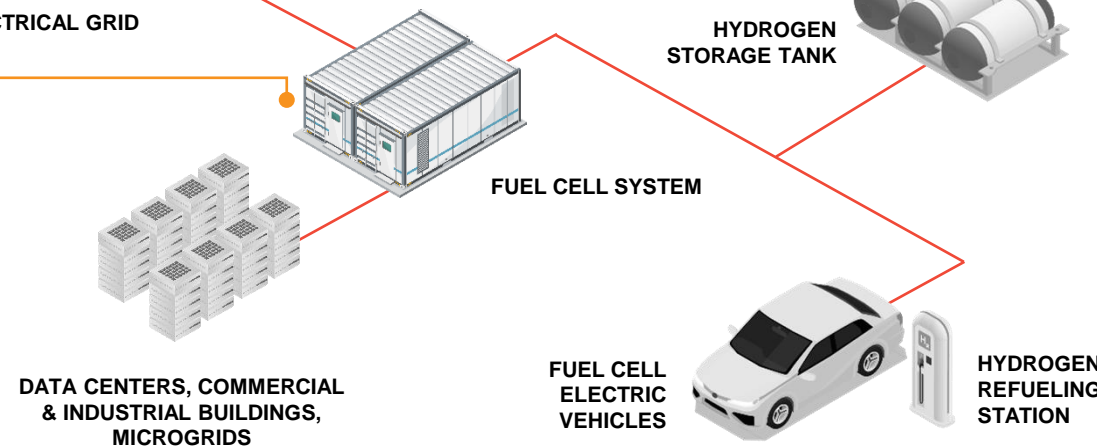
PFSA, FKM, PTFE

- Ionomer exchange membranes for PEM fuel cells
- Gaskets and seals to prevent leaks and environmental releases to reduce carbon dioxide emissions into the atmosphere
- Binder materials in the electrodes
- Component of the gas diffusion layers (GDLs)

Hydrogen Production

PFSA, FKM, PTFE

- Ionomer exchange membranes for PEM water electrolyzers
- Tubing fluid transfer in alkaline water electrolysis hydrogen production systems
- Binder materials in the electrodes
- Gaskets and seals to prevent leaks and environmental releases to reduce carbon dioxide emissions into the atmosphere



Applications in Electrified Vehicles

PFA, PTFE, FKM

LITHIUM-ION BATTERY

- Electrode binders
- Separators
- Cell gasket
- Coating for active material manufacturing equipment

PFPE, FKM

BATTERY CHARGING

- High voltage power cable
- Grease for charging port latches
- Grease for charging cable connector O-ring

PTFE, FEP, PFPE, FKM

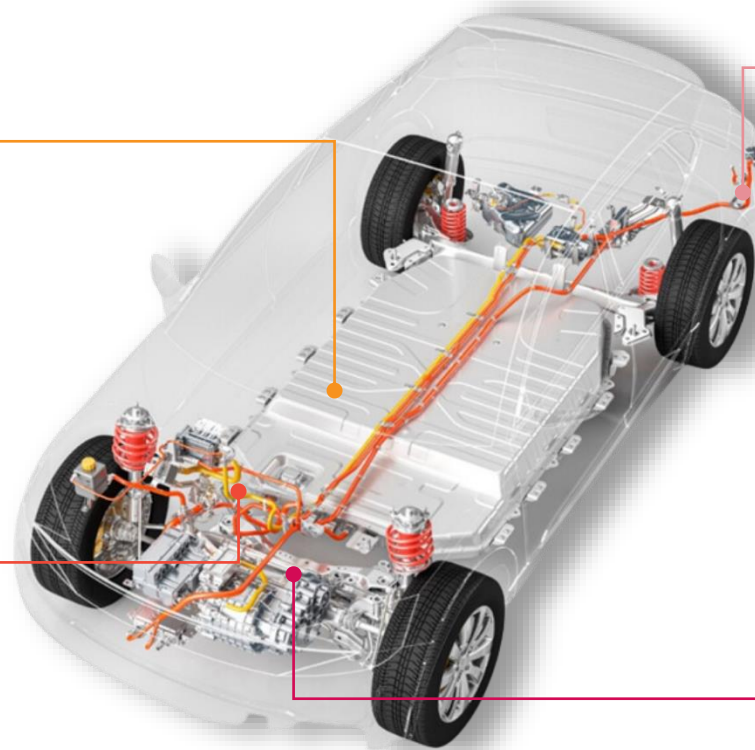
ELECTRICAL SYSTEMS, WIRES, CABLES, AND INVERTERS

- High voltage power cable
- Busbar insulation
- Oil sensor seal
- Electric pump O-ring
- Coolant valve lubrication
- Ethernet cable

PTFE, FEP, FKM

ELECTRIC MOTOR & E-AXLE

- Bearing seal and O-ring
- Rotor shaft seal
- Temperature sensor cable
- Resolver cable
- Water jacket seal



Applications in Buildings

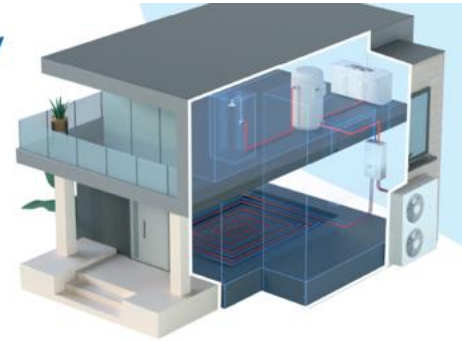
Electrical/Electronic Systems

- Tapes, wires and cables
- Coating for wire & cable
- Electrical connectors, insulators
- Sensors
- Displays, touch screens
- Anti-drip, easy clean, non-adhesive additives for computers and other electronic devices

PFA, PTFE, FEP

Leading Efficiency in Heating

Heat pumps play a crucial role in enabling decarbonization through the electrification of heating. The **refrigerant choice** is a critical factor in attaining energy efficiency of heat pumps.



HFCs, HFOs

Air Conditioning & Cooling



Construction

HFCs, HFOs, FEP

- Building Foam Insulation - SPF
- Unitary HVAC Equipment
Foam Insulation
- Network Cables

Up to
29%
better COP ^(*)



Up to
49%
better
capacity ^(*)

Key elements of net-zero technologies supply chains require clear inclusion in NZIA scope and access to same enabling measures as the final products.

- Ensure that the scope of Art. 1 includes not just final product but its supply chain (including targets for Europe-based manufacturing)
- Include chemicals essential to manufacturing and operation of net-zero technologies in the scope of NZIA through adaptation of existing component definition or incorporation of additional definition of materials (e.g. Ehler report)
- Align on clear criteria for defining strategic projects, one that are easily implemented and do not add unnecessary additional administrative burden on national authorities and businesses